BELL POTTER

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Nickel Mines Ltd (NIC)

Compelling value for growth

Recommendation

Buy (unchanged) **Price** \$1.045 Target (12 months) \$1.52 (previously \$1.56)

GICS Sector

Materials

| Expected Return | |
|---|--------------------------------------|
| Capital growth | 45.5% |
| Dividend yield | 2.9% |
| Total expected return | 48.4% |
| Company Data & Ratios | |
| Enterprise value | \$2,608m |
| Market cap | \$2,628m |
| Issued capital | 2,515m |
| Free float | 79% |
| Avg. daily val. (52wk) | \$11.3m |
| 12 month price range | \$0.54-\$1.54 |
| Market cap Issued capital Free float Avg. daily val. (52wk) | \$2,628i 2,515i 79° \$11.3i |

Price Performance 6.1 -16.7 79.9

June 2021 quarterly report

NIC has released its June 2021 quarter report, announcing production and costs from its Rotary Kiln Electric Furnace (RKEF) lines at the Hengjaya and Ranger Nickel Projects at the IMIP in Indonesia. Production was in-line with our forecasts but costs rose again, driven primarily by higher thermal and metallurgical coal prices. During the June quarter, NIC produced 74,487t of NPI grading 13.6% Ni for 10,143t contained Ni, with 8,114t attributable to NIC (vs BPe 75,500t of NPI grading 13.5% Ni for 10,193t contained Ni, 8,154t attributable). Cash costs were US\$9,107/t (vs BPe US\$8,310/t). Cash on hand increased from US\$129.3m to US\$189.9m. During the guarter NIC paid US\$138m in staged consideration to lift its interest in Angel Nickel from 30% to 50% and received US\$171m from the issuance of it 6.5% Senior Unsecured Notes.

Stronger 2HCY22 flagged

Rising NPI prices and steady costs should result in a strong 2HCY21 financial performance. Since the end of the June quarter, NPI pricing has risen ~15% due to supply tightness and strong stainless steel demand. Based on prices of ~US\$210/Ni unit we calculate an approximate contract price for NIC's NPI that implies a realised Ni in NPI price of ~US\$18,000/t, or ~25% higher than the June quarter average. Should cash costs remain stable this equates to a cash EBITDA margin of +US\$8,000/t. NIC is well placed to meet our CY21 EBITDA forecast of US\$254m (100%-basis).

Investment thesis – Buy, TP\$1.52/sh (from \$1.56/sh)

Our updated assumptions result in a 7% cut to our forecast CY21 earnings, driven primarily by our 2% lower production and 8% higher cost forecast. Earnings for CY22 are up 6% on 10% higher NPI production as Angel Nickel commences early. NIC offers excellent value at these levels. Upside to our updated price target is 45.5% and valuation multiples are low. NIC is trading on a CY21 P/E of 12.0x, in our view compelling value for an industrial style stock set to nearly double production from CY23. Forward P/E's are lower, at 7.1x and 4.5x for CY22 and CY23 respectively.

| Absolute Price |
|--|
| \$1.60 \$1.40 \$1.20 \$1.00 \$0.80 |
| \$0.60 |
| \$0.40 |
| \$0.20 |
| \$0.00 |
| Jul 19 Jan 20 Jul 20 Jan 21 Jul 21 |
| NIC S&P 300 Rebased |

| Earnings Forecast | | | | |
|--------------------------------------|-------|-------|-------|-------|
| Year ending 31 December | 2020a | 2021e | 2022e | 2023e |
| Sales (US\$m) | 523 | 611 | 798 | 1,269 |
| EBITDA (US\$m) | 194 | 254 | 421 | 666 |
| Attributable NPAT (reported) (US\$m) | 111 | 166 | 271 | 426 |
| Attributable NPAT (reported) (A\$m) | 160 | 219 | 371 | 583 |
| EPS (adjusted) (A¢ps) | 8.2 | 8.7 | 14.8 | 23.2 |
| EPS growth (%) | 62% | 6% | 69% | 57% |
| PER (x) 1 | 12.7 | 12.0 | 7.1 | 4.5 |
| FCF Yield (%) 1 | -2% | -10% | 20% | 34% |
| EV/EBITDA (x) 1 | 9.9 | 7.6 | 4.6 | 2.9 |
| Dividend (A¢ps) | 3 | 3 | 3 | 6 |
| Yield (%) | 3% | 3% | 3% | 6% |
| Franking (%) | 0% | 0% | 0% | 0% |
| ROE (%) 1 | 27% | 21% | 30% | 38% |

SOURCE: BELL POTTER SECURITIES ESTIMATES

SOURCE: IRESS

Compelling value for growth

June 2021 quarterly report

NIC has released its June 2021 quarter report, announcing production and costs from its Rotary Kiln Electric Furnace (RKEF) lines at the Hengjaya and Ranger Nickel Projects at the IMIP in Indonesia. Production was in-line with our forecasts but costs rose again, driven primarily by higher thermal and metallurgical coal prices.

During the June quarter NIC produced 74,487t of NPI grading 13.6% Ni for 10,143t contained Ni, with 8,114t attributable to NIC (vs BPe 75,500t of NPI grading 13.5% Ni for 10,193t contained Ni, 8,154t attributable). Cash costs were US\$9,107/t (vs BPe US\$8,310/t). Ni in NPI production was effectively stable qoq with higher throughput offset by lower Ni in NPI grades. Contained nickel production and NPI grades continue to be optimised to balance high grade penalties of ~7-8% compared to benchmark NPI prices.

EBITDA of US\$50.8m from NPI production was reported for the June 2021 quarter (100%-basis, vs March 2021 quarter US\$50.7m) and is consistent with our calculations. Together with US\$7.1m EBITDA reported for the Hengjaya Mine (vs March 2021 quarter US\$4.5m), NIC is well placed to meet our CY21 EBITDA forecast of US\$254m (100%-basis). Rising NPI prices and steady costs should result in a strong 2HCY21 financial performance.

Cash on hand increased from US\$129.3m to US\$189.9m. During the quarter NIC paid US\$138m in staged consideration to lift its interest in Angel Nickel from 30% to 50% and received US\$171m proceeds from the issuance of 6.5% coupon Senior Unsecured Notes.

Production and sales from the Hengjaya Mine (NIC 80%) of 542kt comfortably exceeded its expanded production rate target of +150kt per month laterite nickel ore during the quarter. The mine is on track for its annual production target of 1.5Mtpa (125kt per month). Operating costs at the mine were up slightly, but margins were maintained as prices received also lifted.

Key production metrics are summarised below:

| | Jun-20 Actual | Sep-20 Actual | Dec-20 Actual | Mar-21 Actual | Jun-21 Actual | Jun-21 BP est. | Variance qoq % | Variance vs BPe % |
|------------------------------------|------------------|------------------|------------------|------------------|------------------|-------------------|----------------|-------------------|
| Hengjaya Mine | | | | | | | | |
| Ore sales (t) | 54,029 | 129,264 | 456,758 | 424,410 | 542,384 | 450,000 | 28% | 21% |
| grade (% Ni) | 1.80% | 1.85% | 1.81% | 1.77% | 1.78% | 1.80% | 0.6% | -1.1% |
| Contained nickel (t Ni) | 973 | 2,391 | 8,267 | 7,512 | 9,654 | 8,100 | 29% | 19% |
| Mine OPEX (US\$/t) | \$44.73 | \$40.68 | \$25.30 | \$22.78 | \$23.48 | \$21.77 | 3% | 8% |
| Avg price received (US\$/t) | \$23.79 | \$31.39 | \$32.58 | \$35.40 | \$36.09 | \$35.40 | 2% | 2% |
| RKEF NPI production | | | | | | | | |
| NPI production (t) | 69,602 | 69,830 | 77,067 | 71,939 | 74,487 | 75,500 | 4% | -1% |
| NPI grade (% Ni) | 14.5% | 15.3% | 15.0% | 14.0% | 13.6% | 13.5% | -3% | 1% |
| Contained nickel (t) | 10,104 | 10,700 | 11,527 | 10,068 | 10,143 | 10,193 | 1% | 0% |
| Contained nickel (t, attributable) | 6,062 | 8,560 | 9,222 | 8,054 | 8,114 | 8,154 | 1% | 0% |
| Costs | | | | | | | | |
| Cash costs (US\$/t Ni) | \$7,367 | \$7,201 | \$7,526 | \$8,683 | \$9,107 | \$8,310 | 5% | 10% |

SOURCE: COMPANY DATA AND BELL POTTER SECURITIES ESTIMATES

Other key takeaways from the result include:

- NIC retained guidance that Ni in NPI grades would remain lower, in the range of 13.0-14.0% over the balance of CY21, compared with an average of 14.8% Ni in NPI grade over CY21;
- While ore purchase costs were essentially in-line with the March quarter, other raw
 material inputs of thermal coal and coking coal saw significant price rises during the
 June quarter, up c.35% and c.70% respectively compared with the March quarter.
 These factors were the primary drivers of NIC's 5% qoq cash cost increase and miss
 vs our numbers;
- The Angel Nickel project construction and development has progressed in-line or ahead of our previous assumption of a 1QCY23 production start date. NIC has stated commissioning and ramp-up is on track for 2HCY22 and we have brought forward first production to the September quarter 2022. During the quarter NIC acquired a further 20% interest in Angel for US\$137.6m, lifting its ownership to 50%;
- During the quarter NIC signed a MoU for two of its four RKEF lines within the IMIP to undergo the necessary modifications to allow them to produce a nickel matte product suitable for sale into the electric vehicle battery market. CAPEX is approximately US\$1.0m per line;
- Strict access controls were maintained at the IMIP. However there was an incident of COVID-19 infection which did not impact production. An increased vaccination program is underway. Based on current vaccination rates of ~1,000 doses per day the IMIP should have its workforce fully vaccinated by the end of September; and
- At the Hengjaya mine the 1.5Mtpa production expansion target has been achieved.
 Work is underway to lift production to 3Mtpa in CY22, which has the potential to
 generate more meaningful EBITDA of +US\$30m per year. Limonite ore stockpiles
 continue to be built for possible future sale to an HPAL plant within the IMIP that is
 targeting production beginning CY22.

Realised NPI pricing points to strong September quarter

NIC's realised pricing vs the average LME nickel price improved to ~82% in the June 2021 quarter. We estimate an average LME price for the June 2021 quarter of US\$17,325/t, compared with NIC's realised pricing of US\$14,167/t. The chart below shows our estimates of the apparent payability since commencement of production across the Ranger and Hengjaya RKEF lines.

110% \$20,000 105% 100% \$15,000 95% \$10,000 90% 85% 80% \$5,000 75% 70% Mar.20 5ep.20 Mar.22

---- Average

--- BP CY21e Forecast

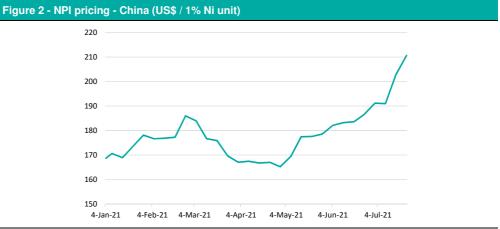
Payability

Figure 1 - Realised pricing

SOURCE: COMPANY DATA AND BELL POTTER SECURITIES ESTIMATES

Benchmark NPI pricing data shows that current price realisations are ~88% of the average LME nickel price. NIC's weighted average contract sales price was 92.6% of the benchmark, for overall 81.5% realisation, correlating with our ~82% estimate.

Since the end of the June quarter, NPI pricing has risen ~15% due to supply tightness and strong stainless steel demand. Based on prices of ~US\$210/Ni unit we calculate an approximate contract price for NIC's NPI that implies a realised Ni in NPI price of ~US\$18,000/t, or ~25% higher than the June quarter average. Should cash costs remain stable this equates to a cash EBITDA margin of +US\$8,000/t. We are only one month into the September quarter but applying this to 10kt of Ni in NPI production illustrates the potential for a strong 2HCY21 for NIC.



SOURCE: SMM AND BELL POTTER SECURITIES ESTIMATES

Changes to our forecasts

Beyond updating our forecasts for the June 2021 quarter production and cost report, we have made the following changes to our modelled assumptions:

- Increased our underlying unit cost assumptions reflecting raw material cost increases for both thermal and metallurgical coal. We also lower our assumed Ni NPI grade from 14.0% Ni to 13.5%, contributing to our higher cost forecast;
- Lowered our risk discount for the Angel Nickel Project, which is advancing towards
 production in 2HCY22, ahead of our previous assumption. Construction works were
 ~40% complete at 30 June. We have brought forward our assumption for the
 commencement of production ramp-up to the September 2022 quarter;
- Updated for our latest commodity price and exchange rate forecasts, which include a 6% increase to our forecast CY21 nickel price, partially offset by a 1% increase in the AUD:USD exchange rate; and
- Updated for the latest capital structure.

The net impact of these changes are summarised in the forecast changes table overleaf:

Nickel Mines Ltd (NIC) 28 July 2021

| | Previous | | | New | | | Change | | |
|--------------------------------------|-----------|-----------|-----------|-----------|-----------|-----------|--------|--------|--------|
| Year end 30 December | Dec-21 | Dec-22 | Dec-23 | Dec-21 | Dec-22 | Dec-23 | Dec-21 | Dec-22 | Dec-23 |
| Prices & currency | | | | | | | | | |
| Nickel price (US\$/t) | 16,735 | 17,857 | 18,629 | 17,759 | 17,967 | 18,629 | 6% | 1% | 0% |
| US\$/A\$ | 0.75 | 0.72 | 0.73 | 0.76 | 0.73 | 0.73 | 1% | 1% | 0% |
| Production & costs | | | | | | | | | |
| Ore mined (t) | 1,774,410 | 1,800,000 | 1,800,000 | 1,866,794 | 1,800,000 | 1,800,000 | 5% | 0% | 0% |
| Nickel in ore (t) | 31,812 | 32,400 | 32,400 | 33,366 | 32,400 | 32,400 | 5% | 0% | 0% |
| RKEF NPI production (t) | 298,439 | 322,000 | 579,615 | 297,426 | 372,000 | 579,615 | 0% | 16% | 0% |
| Contained nickel (t) | 41,400 | 44,680 | 75,646 | 40,596 | 49,170 | 75,646 | -2% | 10% | 0% |
| Contained nickel (t, attributable) | 33,120 | 35,744 | 60,517 | 32,476 | 39,336 | 60,517 | -2% | 10% | 0% |
| Cash costs (US\$/t Ni) | 8,339 | 8,017 | 8,092 | 9,015 | 7,986 | 8,092 | 8% | 0% | 0% |
| Earnings & valuation | | | | | | | | | |
| Revenue (consolidated, US\$m) | 599 | 721 | 1,299 | 611 | 798 | 1,269 | 2% | 11% | -2% |
| Revenue (attributable, US\$m) | 530 | 626 | 1,074 | 542 | 688 | 1,050 | 2% | 10% | -2% |
| EBITDA (attributable, US\$m) | 216 | 304 | 557 | 204 | 335 | 531 | -6% | 10% | -5% |
| NPAT (reported, attributable, US\$m) | 178 | 252 | 445 | 166 | 271 | 426 | -7% | 8% | -4% |
| EPS (reported) (Acps) | 9.4 | 13.9 | 24.2 | 8.7 | 14.8 | 23.2 | -8% | 6% | -4% |
| PER (x) | 11.1 | 7.5 | 4.3 | 12.0 | 7.1 | 4.5 | 0.9 | (0.4) | 0.2 |
| EPS growth (%) | 15% | 48% | 74% | 6% | 69% | 57% | -9% | 22% | -17% |
| DPS (Acps) | 3 | 3 | 6 | 3 | 3 | 6 | 0% | 0% | 0% |
| Yield | 3% | 3% | 6% | 3% | 3% | 6% | 0% | 0% | 0% |
| NPV (A\$/sh) | 1.46 | 1.56 | 2.00 | 1.37 | 1.52 | 1.98 | -6% | -3% | -1% |
| Price Target (A\$/sh) | | 1.56 | | | 1.52 | | | -3% | |

Our updated assumptions result in a 7% cut to our forecast CY21 earnings, driven primarily by our 2% lower production and 8% higher cost forecast, as well as lower assumed payability for CY21. Earnings for CY22 are up 6% on 10% higher NPI production as we

bring forward our production ramp-up at Angel Nickel. Our NPV-based, sum-of-the-parts valuation is lowered by 3%, to \$1.52/sh.

With Angel Nickel likely to commence production ramp-up before end CY22 and, on our forecasts, nearly double attributable production in CY23, NIC offers excellent value at these levels. Upside to our updated price target is 45.5% and valuation multiples are low. NIC is trading on a CY21 P/E of 12.0x, in our view compelling value for an industrial style growth stock. Forward P/E's are even lower, at 7.1x and 4.5x for CY22 and CY23 respectively.

Upcoming catalysts

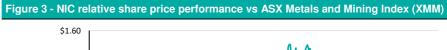
Upcoming catalysts for NIC include:

- The release of NIC's CY21 interim financial results, expected in late August 2021;
- Completion of the acquisition of the remaining 30% interest in Angel Nickel for US\$210m, to lift NIC's ownership to 80%, by end CY21 and possibly earlier;
- Ongoing production updates from the Hengjaya and Ranger Nickel RKEF lines. Both projects have now achieved established production levels above nameplate;
- Updates on NPI pricing and the effective Ni payability, which we believe the market will still be considering as a measure of NIC's nickel price exposure;
- Updates on the construction of the Angel Nickel project, comprising 4 next-generation rotary-kiln-electric-furnace (RKEF) lines being developed within the Indonesia Weda Bay Industrial Park (IWIP), for which NIC has executed a binding agreement to acquire a 80% interest for US\$560m total, undiscounted, consideration;



- Progress updates for the Hengjaya Mine, where a major production expansion is complete and the sustainability of production of +150kt ore per month and costs of ~US\$20/t are targeted;
- The release of NIC's September 2021 quarterly production and cost report, expected in late October 2021; and
- Updates on the ownership levels of the 80%-owned Hengjaya Mine, which is subject to Indonesia's compulsory divestment laws.

NIC vs the ASX Metals and Mining Index





SOURCE: IRESS

Nickel Mines Limited (NIC)

Company description: fully integrated NPI producer

Nickel Mines Limited ('Nickel Mines' or 'NIC') was formed in 2007 and listed on the ASX in 2018. Its operations are focused in Central Sulawesi, Indonesia, where it holds an 80% interest four Rotary Kiln Electric Furnace (RKEF) NPI production lines (the two Hengjaya lines and the two Ranger lines) with Shanghai Decent Investments (SDI) a subsidiary of Tsingshan Group, the world's largest stainless steel producer. The RKEF lines are located in an existing, fully integrated stainless steel production facility, the Indonesian Morowali Industrial Park (IMIP).

First production from the Hengjaya Lines was achieved on 31 January 2019 and the Ranger Lines commenced production during the December quarter 2019. Both projects have since achieved steady state production of ~20ktpa contained Ni in NPI, exceeding nameplate production of ~16ktpa each at lower than planned operating costs.

In November 2020 NIC executed a binding agreement to acquire a 70% interest (since increased to 80%) in the Angel Nickel Project comprising four new generation RKEF NPI production lines and a captive 380MW power station. Angel Nickel is currently under construction within the Indonesia Weda Bay Industrial Park ('IWIP') on Halmahera Island in Indonesia.

NIC also holds an 80% interest in Hengjaya Mine ('HM'), a high-grade, long-life nickel laterite deposit, also in Central Sulawesi in close proximity to the IMIP. The HM produces Direct Shipping Ore (DSO), the bulk of which is sold into the IMIP facility for the production of Nickel Pig Iron (NPI), a key input into stainless steel production.

Investment thesis – Buy, TP\$1.52/sh (from \$1.56/sh)

Our updated assumptions result in a 7% cut to our forecast CY21 earnings, driven primarily by our 2% lower production and 8% higher cost forecast. Earnings for CY22 are up 6% on 10% higher NPI production at Angel Nickel. NIC offers excellent value at these levels. Upside to our updated price target is 45.5% and valuation multiples are low. NIC is trading on a CY21 P/E of 12.0x, in our view compelling value for an industrial style stock set to nearly double production in CY23. Forward P/E's are lower, at 7.1x and 4.5x for CY22 and CY23 respectively. Retain Buy.

Valuation: \$1.52/sh

Our 12-month forward NIC valuation incorporates DCF models of its attributable interests in the Hengjaya laterite nickel ore mine (HM), an 80% interest in the two Hengjaya Nickel RKEF lines and an 80% interest in the two Ranger Nickel RKEF lines.

We have constructed a discounted cash flow (DCF) model for NIC's attributable interest in these RKEF lines that are in production at Tsingshan's IMIP facility and a DCF calculation for NIC's current 80% interest (declining to 49% in 2023) in the Hengjaya laterite nickel ore mine

We also include a risk-adjusted, NPV-based valuation for NIC's prospective 80% interest in the Angel Nickel Industry (ANI) project, a notional value for other exploration and development projects, an estimate of corporate overhead costs and NIC's last reported net cash position. Our valuation is calculated on a fully diluted basis. Following the latest update, our valuation stands at \$1.52/sh.

Risks

Key risks to our investment case include (but are not limited to):

- Funding and capital management risks: Funding and capital management risks can
 include access to debt and equity finance, maintaining covenants on debt finance,
 managing dividend payments and managing debt repayments. Exploration and
 development companies with no sales revenues are reliant on access to equity markets
 and debt financing to fund the advancement and development of their projects.
- Operating and development risks: Mining companies' assets are subject to risks
 associated with their operation and development. Risks for each company can be
 heightened depending on method of operation (e.g. underground versus open pit
 mining) or whether it is a single mine company. Development of mining assets may be
 subject to receiving permits, approvals timelines or weather events, causing delays to
 commissioning and commercial production.
- COVID-19 risks: Mining companies' rely on freedom of movement of workforces, functioning transport routes, reliable logistics services including road, rail, aviation and ports in order to maintain operations and get their products to market. They also rely on liquid, functioning markets to sell their products. Measures being put in place to combat the COVID-19 pandemic are posing risks to these conditions.
- Operating and capital cost fluctuations: The cost and availability of exploration, development and mining inputs can fluctuate widely and cause significant differences between planned and actual operating and capital costs. Key operating costs are linked to energy and labour costs as well as access to, and availability of, technical skills, operating equipment and consumables.
- Commodity price and exchange rate fluctuations: The future earnings and valuations of exploration, development and producing Resources companies are subject to fluctuations in underlying commodity prices and foreign currency exchange rates.
- Resource growth and mine life extensions: The viability of future operations and the
 earnings forecasts and valuations reliant upon them may depend upon resource and
 reserve growth to extend mine lives, which is in turn dependent upon exploration
 success, of which there are no guarantees.
- Regulatory changes risks: Changes to the regulation of infrastructure and taxation (among other things) can impact the earnings and valuation of mining companies.
 NIC's assets are located in Sulawesi, Indonesia, which has in the past implemented regulatory changes related to mining project ownership, fiscal terms and mineral export requirements.
- Sovereign risks: Mining companies' assets are subject to the sovereign risks of the jurisdiction within which they are operating. NIC's assets are in Indonesia, a G20 country with one of the largest economies in SE Asia. Its sovereign debt is rated investment grade by the major ratings agencies.
- Corporate/M&A risks: Risks associated with M&A activity including differences between the entity's and the market's perception of value associated with completed transactions. NIC is the junior partner co-investing in production assets with a large, privately owned Chinese company. The strength and cohesiveness of this relationship over the long term has the potential to both add and reduce value to the partnership. One of the key mitigating factors in this respect has been the investment of a combined US\$50m by SDI and Wanlu Investments (US\$26m and US\$24m respectively) into NIC equity.

Nickel Mines Ltd as at 28 July 2021

RecommendationBuyPrice\$1.045Target (12 months)\$1.52

| Table 3 - Financial sun | iiiiai y | | | | | | | | | | | | |
|---|--|---|--|--|--|--|--|--|---|---|---|---|--|
| PROFIT AND LOSS | | | 0000 | | | | FINANCIAL RATIOS | | 00:- | 05 | 0000 | | |
| Year ending 31 Dec. (from 2020) | Unit | 2019a* | 2020a | 2021e | 2022e | 2023e | Year ending 31 Dec. (from 2020) | Unit | 2019a* | 2020a | 2021e | 2022e | 2023€ |
| Revenue | US\$m | 236.1 | 523.5 | 610.9 | 797.6 | 1,268.6 | VALUATION | | | | | | |
| Expense | US\$m | (138.9) | (329.0) | (356.8) | (376.6) | (602.3) | Attributable NPAT | US\$m | 56.5 | 110.6 | 165.7 | 271.2 | 425. |
| EBITDA | US\$m | 97.2 | 194.5 | 254.1 | 421.0 | 666.3 | Attributable NPAT Reported EPS | A\$m | 82.5 | 160.1 | 219.2 | 371.4 | 583. |
| Depreciation | US\$m | (16.4) | (36.8) | (40.9) | (53.7) | (66.8) | | Ac/sh | 5.1 | 8.2 | 8.7 | 14.8 | 23. |
| EBIT | US\$m | 80.8 | 157.7 | 213.2 | 367.3 | 599.6 | Adjusted EPS | Ac/sh | 4.4 | 8.2 | 8.7 | 14.8 | 23. |
| Net interest expense | US\$m | (2.1) | (4.7) | (0.5) | (6.8) | (0.1) | EPS growth | % | 46% | 62% | 6% | 69% | 579 |
| Unrealised gains (Impairments) | US\$m | 7.4 | - | - | - | - | PER 1 | X | 10.3x | 12.7x | 12.0x | 7.1x | 4.5 |
| Other | US\$m | 5.4 | 1.6 | - | - | - | DPS | Ac/sh | - | 3.0 | 3.0 | 3.0 | 6. |
| PBT | US\$m | 91.5 | 154.6 | 212.7 | 360.4 | 599.5 | Franking | % | 0% | 0% | 0% | 0% | 09 |
| Tax expense | US\$m | (0.2) | (0.9) | (3.8) | (18.2) | (65.3) | Yield | % | 0% | 3% | 3% | 3% | 69 |
| Consolidated profit (loss) for the year | US\$m | 91.3 | 153.7 | 208.9 | 342.2 | 534.2 | FCF/share 1 | Ac/sh | 2.6 | (2.6) | (10.6) | 21.0 | 35. |
| Non-Controlling Interest | US\$m | 34.8 | 43.1 | 43.3 | 71.1 | 108.4 | FCF yield 1 | % | 2% | -2% | -10% | 20% | 349 |
| Attributable NPAT (reported) | US\$m | 56.5 | 110.6 | 165.7 | 271.2 | 425.8 | P/FCFPS 1 | х | 40.4x | -40.8x | -9.8x | 5.0x | 3.0 |
| NPAT (underlying) | US\$m | 49.1 | 110.6 | 165.7 | 271.2 | 425.8 | EV/EBITDA 1 | х | 19.7x | 9.9x | 7.6x | 4.6x | 2.9 |
| | | | | | | | EBITDA margin | % | 41% | 37% | 42% | 53% | 539 |
| CASH FLOW | | | | | | | EBIT margin | % | 34% | 30% | 35% | 46% | 479 |
| Year ending 31 Dec. (from 2020) | Unit | 2019a* | 2020a | 2021e | 2022e | 2023e | Return on assets | % | 26% | 17% | 15% | 21% | 279 |
| OPERATING CASHFLOW | | | | | | | Return on equity ' | % | 49% | 27% | 21% | 30% | 389 |
| Receipts | US\$m | 212.7 | 517.6 | 667.5 | 778.9 | 1,221.5 | LIQUIDITY & LEVERAGE | | | | | | |
| Payments | US\$m | (169.9) | (358.9) | (307.9) | (371.7) | (545.8) | Net debt (cash) | \$m | 15 | (306) | 7 | (264) | (730 |
| Tax | US\$m | (4.7) | (9.1) | 0.9 | (3.8) | (18.2) | ND / E | % | 4% | -33% | 1% | -21% | -469 |
| Net interest | US\$m | 0.1 | 0.3 | (0.5) | (6.8) | (0.1) | ND / (ND + E) | % | 3% | -48% | 1% | -26% | -869 |
| Other | US\$m | 38.2 | 150.0 | 360.1 | 396.7 | 657.3 | EBITDA / Interest | : x : | 46.1x | 40.9x | 533.3x | 61.5x | 8149.5 |
| Operating cash flow INVESTING CASHFLOW | US\$m | 38.2 | 150.0 | 300.1 | 390.7 | 037.3 | ATTRIBUTABLE DATA - NICKEL MI | NES LTD. | | | | | |
| Property, plant and equipment | US\$m | (29.6) | (7.4) | (561.8) | (10.9) | (11.7) | Year ending 31 Dec. (from 2020) | Unit | 2019a* | 2020a | 2021e | 2022e | 2023 |
| Mine development | US\$m | - | (147.0) | - | - | | Revenues | US\$m | 95.7 | 391.3 | 542.3 | 688.4 | 1,050. |
| Exploration & evaluation | US\$m | - | | (0.4) | (0.4) | (0.4) | EBITDA | US\$m | 35.6 | 139.7 | 203.9 | 335.3 | 530. |
| Other | US\$m | 5.8 | (30.0) | - | | | NPAT | US\$m | 56.5 | 110.6 | 165.7 | 271.2 | 425. |
| Investing cash flow | US\$m | (23.8) | (184.4) | (562.2) | (11.3) | (12.1) | Net distributable cash flow | US\$m | 1.0 | 269.3 | (153.1) | 243.4 | 419. |
| Free Cash Flow | US\$m | 14.4 | (34.5) | (202.1) | 385.4 | 645.2 | EV/EBITDA PER | X | 50.1 20.7 | 12.9 12.7 | 9.7 12.0 | 5.7 7.1 | 3. 4. |
| FINANCING CASHFLOW | | | | | | | P/FCF | X y | 20.7 nm | 12.7 nm | 12.0 nm | 7.1 7.9 | 4.: |
| Share issues/(buy-backs) | US\$m | - | 430.0 | - | - | - | | . ^ : | | 11111 | 71111 | 7.0 | 7. |
| Debt proceeds | US\$m | - | - | 175.0 | - | - | ORE RESERVE AND MINERAL RES | OURCE | | | | | |
| Debt repayments | US\$m | (29.9) | (25.3) | (45.0) | - | - | Hengjaya Nickel Mine (HM) | | | | Mdmt | % Ni | t N |
| Distributions to non-controlling interests | US\$m | 17.0 | (43.3) | (41.0) | (59.9) | (68.7) | Mineral Resources | | | | | | |
| Dividends Other | US\$m US\$m | (0.4) | (15.4) (12.4) | (57.0) | (55.1) | (110.2) | Measured Indicated | | | | 0.700 15.000 | 1.80% 1.90% | 12,60 285,00 |
| Financing cash flow | US\$m | (13.3) | 333.6 | 32.0 | (115.0) | (178.8) | Inferred | | | | 22.000 | 1.80% | 396,00 |
| Change in cash | US\$m | 1.1 | 299.2 | | 270.4 | 466.4 | Total | | | | 38.000 | 1.80% | 678,000 |
| Criarige in cash | | | | | | | | | | | 30.000 | 1.00 /6 | 070,000 |
| | : 03\$111 | | 299.2 | (170.1) | 270.4 | 700.7 | | | | | | | |
| BALANCE SHEET | : | | 299.2 | (170.1) | 270.4 | 700.7 | ASSUMPTIONS - Prices | | | | | | |
| | | | | | | | ASSUMPTIONS - Prices Year ending 31 Dec. (from 2020) av | unit . | 2019a* | 2020a | 2021e | 2022e | 2023 |
| BALANCE SHEET Year ending 31 Dec. (from 2020) | Unit | 2019a* | 2020a | 2021e | 2022e | 2023e | ASSUMPTIONS - Prices Year ending 31 Dec. (from 2020) av | ı Unit | 2019a* | 2020a | 2021e | 2022e | 2023 |
| Year ending 31 Dec. (from 2020) ASSETS | Unit | 2019a* | 2020a | 2021e | 2022e | 2023e | Year ending 31 Dec. (from 2020) av | | | | | | |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments | Unit US\$m | 2019a * 49.8 | 2020a 351.4 | 2021e 181.3 | 2022e 451.7 | 2023e 918.1 | Year ending 31 Dec. (from 2020) avenues Nickel | US\$/lb | \$7.02 | \$6.25 | \$8.06 | \$8.15 | \$8.4 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable | Unit US\$m US\$m | 2019a* 49.8 97.2 | 2020a 351.4 117.8 | 2021e 181.3 61.1 | 2022e 451.7 79.8 | 2023e 918.1 126.9 | Year ending 31 Dec. (from 2020) avoid Nickel Nickel | | | | | | \$8.4 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment | Unit US\$m US\$m US\$m | 2019a * 49.8 | 2020a 351.4 | 2021e 181.3 | 2022e 451.7 | 2023e 918.1 | Year ending 31 Dec. (from 2020) av Nickel Nickel Currency | US\$/lb | \$7.02 \$15,483 | \$6.25 \$13,775 | \$8.06 \$17,759 | \$8.15 \$17,967 | \$8.4 \$18,62 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure | Unit US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 | 2020a 351.4 117.8 | 2021e 181.3 61.1 1,129.9 | 2022e 451.7 79.8 1,087.1 | 918.1 126.9 1,032.0 | Year ending 31 Dec. (from 2020) avoid Nickel Nickel | US\$/lb | \$7.02 | \$6.25 | \$8.06 | \$8.15 | \$8.4 \$18,62 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation | Unit US\$m US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 628.5 | 2020a 351.4 117.8 600.8 | 2021e 181.3 61.1 1,129.9 | 2022e 451.7 79.8 1,087.1 | 918.1 126.9 1,032.0 | Year ending 31 Dec. (from 2020) av Nickel Nickel Currency AUD:USD | US\$/lb US\$/t | \$7.02 \$15,483 | \$6.25 \$13,775 | \$8.06 \$17,759 | \$8.15 \$17,967 | \$8.4 \$18,62 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other | Unit US\$m US\$m US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 628.5 - 122.0 | 2020a 351.4 117.8 600.8 - - 164.7 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 | 918.1 126.9 1,032.0 - 1.2 164.7 | Year ending 31 Dec. (from 2020) avenues and selection of the Nickel Currency AUD:USD ASSUMPTIONS - Production & cost | US\$/lb US\$/t | \$7.02 \$15,483 0.68 | \$6.25 \$13,775 0.69 | \$8.06 \$17,759 0.76 | \$8.15 \$17,967 0.73 | \$8.4 \$18,62 0.7 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets | Unit US\$m US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 628.5 | 2020a 351.4 117.8 600.8 | 2021e 181.3 61.1 1,129.9 | 2022e 451.7 79.8 1,087.1 | 918.1 126.9 1,032.0 | Year ending 31 Dec. (from 2020) avi Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cos Year ending 31 Dec. (from 2020) | US\$/lb US\$/t | \$7.02 \$15,483 | \$6.25 \$13,775 | \$8.06 \$17,759 | \$8.15 \$17,967 | \$8.4 \$18,62 0.7 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES | Unit US\$m US\$m US\$m US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 628.5 - 122.0 897.5 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 | 918.1 126.9 1,032.0 - 1.2 164.7 2,242.9 | Year ending 31 Dec. (from 2020) avi Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine | US\$/lb US\$/t | \$7.02 \$15,483 0.68 | \$6.25 \$13,775 0.69 | \$8.06 \$17,759 0.76 | \$8.15 \$17,967 0.73 | \$8.4 \$18,62 0.7 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable | Unit U\$\$m | 2019a* 49.8 97.2 628.5 - 122.0 897.5 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 | 918.1 126.9 1,032.0 1.2 164.7 2,242.9 | Year ending 31 Dec. (from 2020) avialistic Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined | US\$/lb US\$/t S Unit | \$7.02 \$15,483 0.68 2019a* | \$6.25 \$13,775 0.69 2020a 795,650 | \$8.06 \$17,759 0.76 2021e | \$8.15 \$17,967 0.73 2022e 1,800,000 | \$8.4 \$18,62 0.7 2023 1,800,00 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable | Unit U\$\$m | 2019a* 49.8 97.2 628.5 - 122.0 897.5 52.5 0.7 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 | Year ending 31 Dec. (from 2020) avided Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengiaya Mine Ore mined Ore grade | US\$/lb US\$/t S Unit wmt % Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% | \$6.25 \$13,775 0.69 2020a 795,650 1.8% | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings | Unit US\$m | 2019a* 49.8 97.2 628.5 - 122.0 897.5 52.5 0.7 65.0 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 45.0 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 | 2023e 918.1 126.9 1,032.0 - 1.2 164.7 2,242.9 150.6 65.3 187.9 | Year ending 31 Dec. (from 2020) aviable Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other | Us\$m US\$m US\$m US\$m US\$m US\$m US\$m US\$m US | 49.8 97.2 628.5 - 122.0 897.5 52.5 0.7 65.0 57.2 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 45.0 59.4 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 | 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 59.4 | Year ending 31 Dec. (from 2020) avial Nickel Nickel Currency AUD: USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) | US\$/lb US\$/t S Unit wmt % Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% | \$6.25 \$13,775 0.69 2020a 795,650 1.8% | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities | Unit US\$m | 2019a* 49.8 97.2 628.5 - 122.0 897.5 52.5 0.7 65.0 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 45.0 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 | 2023e 918.1 126.9 1,032.0 - 1.2 164.7 2,242.9 150.6 65.3 187.9 | Year ending 31 Dec. (from 2020) avidickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 17,57 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY | Unit US\$m US\$m US\$m US\$m US\$m US\$m US\$m US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 | 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 | Year ending 31 Dec. (from 2020) avided Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengiaya Mine Ore mined Ore grade Nickel in ore Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 17,57 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 | 2020a 351.4 117.8 600.8 - 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 | Year ending 31 Dec. (from 2020) avial Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 17,57 579,61 75,64 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 | 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 | Year ending 31 Dec. (from 2020) avidickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 17,57 579,61 75,64 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings | Us\$m US\$m US\$m US\$m US\$m US\$m US\$m US\$m US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 | 2020a 351.4 117.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 | 2021e. 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 | Year ending 31 Dec. (from 2020) average and the second of | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 | \$8.44 \$18,62 0.73 2023 1,800,000 1.89 32,400 17,57 579,61 75,644 60,51 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 | 2020a 351.4 117.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 | 2022e 451.7 79.8 1,087.1 0.88 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 | Year ending 31 Dec. (from 2020) avidickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Contained nickel (attributable) Costs Cash costs | US\$/lb US\$/l US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6.542 152,408 20,988 11,742 \$7,689 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 | \$8.44 \$18,62 0.73 2023 11,800,000 1.89 32,40 17,57 579,61 75,64 60,51 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 | 2023e 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 | Year ending 31 Dec. (from 2020) average and the second of | US\$/lb US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 | \$8.44 \$18,62 0.73 2023 11,800,000 1.89 32,40 17,57 579,61 75,64 60,51 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity | Us\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 1,197.1 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 1,424.4 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 | Year ending 31 Dec. (from 2020) avial Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Henglaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) | US\$/lb US\$/l US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6.542 152,408 20,988 11,742 \$7,689 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 | \$8.44 \$18,62 0.73 2023 11,800,000 1.89 32,40 17,57 579,61 75,64 60,51 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 | 2023e 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 | Year ending 31 Dec. (from 2020) avidickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) | US\$/lb US\$/l US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6.542 152,408 20,988 11,742 \$7,689 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 | \$8.44 \$18,629 0.73 2023 1,800,000 1.8% 32,400 17,57; 579,619 75,644 60,51; \$8,092 \$8,22 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares | Us\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 1,197.1 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 1,424.4 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 | Year ending 31 Dec. (from 2020) avidickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) | US\$/lb US\$/l US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6.542 152,408 20,988 11,742 \$7,689 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 | \$8.44 \$18,629 0.73 2023 1,800,000 1.8% 32,400 17,57; 579,619 75,644 60,51; \$8,092 \$8,22 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity | Us\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 1,197.1 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 1,424.4 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 | Year ending 31 Dec. (from 2020) average in the production & cost Year ending 31 Dec. (from 2020) ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained n | US\$/lb US\$/l US\$/t | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6,542 152,408 20,988 11,742 \$7,689 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 | \$8.44 \$18,629 0.7; 2023; 11,800,000 1.8% 32,400 17,57; 579,611 75,644 60,51; \$8,09; \$8,22; |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE | Us\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 1,197.1 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 1,424.4 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 197.7 2,515.0 | Year ending 31 Dec. (from 2020) aviolated Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) | US\$/Ib US\$/It Wmt % Ni t Ni t Ni t Ni US\$/I Ni US\$/I Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.44 \$18,622 0.7: 2023 11,800,000 1.89 32,40 17,57 579,61 \$8,09 \$8,22 2,515.1 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue | Us\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 296.6 1,048.7 148.4 1,197.1 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 1,424.4 | 918.1 126.9 1,032.0 1,032.0 1,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) avy Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation | US\$/Ib US\$/I US\$/I US\$/I Wmt % Ni t Ni t Ni US\$/I NI US\$/I | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.4. \$18,62 0.7 2023 11,800,00 1.8 32,40 17,57 579,61 \$8,09 \$8,22 2,515. |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) avial Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore Nickel in ore Nickel in ore Ontained nickel Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts | US\$/Ib US\$/It Wmt % Ni t Ni t Ni t Ni US\$/I Ni US\$/I Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.4. \$18,62 0.7 2023 11,800,00 1.8 32,40 17,57 579,61 \$8,09 \$8,22 2,515. |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price | Ushm | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 1979.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) aviolated Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) | US\$/Ib US\$/Ib US\$/It Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni US\$/t Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.4 \$18,62 0.7 2023 1,800,00 1.89 32,40 17,57 579,61 75,64 60,51 \$8,09 \$8,22 2,515. |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price | Unit US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) avial Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore Nickel in ore Nickel in ore Ontained nickel Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts | US\$/Ib US\$/I US\$/I Wmt % Ni t Ni t Ni t Ni US\$/I Ni US\$/I Ni US\$/I Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.4 \$18,62 0.7 2023 2033 32,40 17,57 579,61 75,64 60,51 \$8,09 \$8,22 2,515. |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share rice Market capitalisation | Ushm | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 1979.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) aviolated Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) | US\$/Ib US\$/Ib US\$/It Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni US\$/t Ni | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 | \$8.4. \$18,62 0.7 2023 11,800,00 1.8* 32,40 60,51 75,64 60,51 \$8,09 \$8,22 2,515. 2,515. 48,58 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue Share price Market capitalisation Net cash | Unit US\$m A\$/sh A\$/sh | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 19.2 88.2 732.9 19.2 88.2 1,580.4 199.3 1,779.7 2,515.0 | Year ending 31 Dec. (from 2020) avy Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (im) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) | US\$/Ib US\$/I US\$/I US\$/I Wmt % Ni t Ni t Ni US\$/I Ni US\$/I Ni US\$/I Ni US\$/I Ni ASm. 2,412.3 1,025.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mc ASm 2,627,6 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,369 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 +24 m A\$m 2,722.2 | \$8.4 \$18,62 0.7 2023 11,800,00 1.89 32,40 17,57 579,61 60,51 \$8,09 \$8,22 2,515. 2,515. 1.0 0.7,7 |
| Year ending 31 Dec. (from 2020) ASSETS ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue Share price Market capitalisation Net cash | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 1,045 2,628.2 20.3 | Year ending 31 Dec. (from 2020) avy Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) Hengjaya Mine (NPV12) | US\$/Ib US\$/I US\$/I US\$/I US\$/I WINT % Ni t Ni t Ni t Ni US\$/I Ni US\$/I Ni No A\$m 2,412.3 1,025.2 5.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm A\$m 2,627.6 1,187.2 6.2 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 +24 m A\$m 2,722.2 1,922.8 | \$8.4.4 \$18,62 0.7 202323 32,40 17,57 579,61 \$8,09 \$8,22 2,515. ths A\$/s 0.0 0.0 0.0 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue Share (capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 1,045 2,628.2 20.3 2,608.0 | Year ending 31 Dec. (from 2020) aviolic loss of the lo | US\$/Ib US\$/Ib US\$/I Wmt % Ni t Ni t Ni t Ni US\$/I Ni US\$/I Ni 2,412.3 1,025.2 42.0 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 6.542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 6.2 42.0 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 42,4 m A\$m 2,722.2 1,982.8 25.9 42.0 | \$8.4. \$18,62 0.7 2023 11,800,000 1.8* 32,440 60,51 \$8,09 \$8,22 2,515. 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options (in the money) | Unit US\$m US\$m | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 1,032.0 1,242.9 150.6 65.3 187.9 150.6 65.3 187.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,608.0 0.0 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (INPV12) Hengjaya Mine (NPV12) Cher exploration Corporate overheads Subtotal (EV) | US\$/tb US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni US\$/t A2.0 42.0 42.0 44.7) 3,440.0 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm A\$m 2,627.6 1,187.2 6.2 42.0 (45.1) 3,817.8 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 +24 m A\$m 2,722.2 1,982.8 25,9 42.0 (45.6) 47,27.3 | \$8.4 \$18,62 0.7 20233 11,800,000 1,8° 32,400 17,57 579,61 579,61 \$8,09 \$8,22 2,515. 2,515. 4,515. 0.0 0.0 0.0 0.0 0.0 1.8 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options of the total shares (diluted for options) Issued shares (diluted for options) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 59.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 1,045 2,628.2 20.3 2,608.0 0.0 0.0 0.0 2,515.0 | Year ending 31 Dec. (from 2020) avi Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) | US\$/Ib US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I NI | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8.178 20,988 11,742 \$7,689 \$7,804 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mc ASm 2,627.6 1,187.2 6,22 42.0 (45.1) 3,817.8 (6.5) | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 2000 1.04 0.02 (0.02) 1.52 (0.00) | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 42,4 m 2,722.2 1,982.8 25.9 42.0 (45.6) 4,727.3 263.9 | \$8.4 \$18.62 0.7 20232 11.800,000 1.89 32.40 17.57 579,611 \$8.09 \$8.22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 1.89 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options outstanding (m) Options (in the money) Issued Shares (diluted for options) Market capitalisation (diluted) Market capitalisation (diluted) Market capitalisation (diluted) Market capitalisation (diluted) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,628.2 0.0 0.0 0.515.0 2,628.2 | Year ending 31 Dec. (from 2020) aviolic like like like like like like like like | US\$/tb US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni US\$/t A2.0 42.0 42.0 44.7) 3,440.0 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,488 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.37 0.01 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm A\$m 2,627.6 1,187.2 6.2 42.0 (45.1) 3,817.8 | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 +24 m A\$m 2,722.2 1,982.8 25,9 42.0 (45.6) 47,27.3 | \$8.4 \$18.62 0.7 20232 11.800,000 1.89 32.40 17.57 579,611 \$8.09 \$8.22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 1.89 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options (in the money) Issued shares (diluted for options) Market capitalisation (diluted) Net cash + options | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 19.2 828.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,608.0 0.0 0.0 2,615.0 2,628.2 20.3 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IWIP RKEF (NPV12) Hengjaya Mine (NPV12) Cher exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (united) Dilutive effect of options | US\$/Ib US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I NI | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,488 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.37 0.01 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mc ASm 2,627.6 1,187.2 6,22 42.0 (45.1) 3,817.8 (6.5) | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 2000 1.04 0.02 (0.02) 1.52 (0.00) | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 42,4 m 2,722.2 1,982.8 25.9 42.0 (45.6) 4,727.3 263.9 | \$8.44 \$18,62 0.7 20233 32,40 17,57 579,61 60,51 \$8,09 \$8,22 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0 |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options outstanding (m) Options (in the money) Issued Shares (diluted for options) Market capitalisation (diluted) Market capitalisation (diluted) Market capitalisation (diluted) Market capitalisation (diluted) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 - 1,22 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,628.2 0.0 0.0 0.515.0 2,628.2 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (undiluted) Dilutive effect of options Add cash from options | US\$/Ib US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni Noc A\$m 2,412.3 1,025.2 42.0 (44.7) 3,440.0 20.3 3,460.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.38 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 42.0 (45.1) 3,817.8 (6.5) 3,811.2 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 2,722.2 1,982.8 25,9 42.0 (45.6) 4,727.3 263.9 4,991.2 | \$8.4 \$18,62 0.7 2023 11,800,00 1.8° 32,40 17,57 579,61 \$8,09 \$8,22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 1.8° |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options outstanding (filuted) Net cash + options Enterprise value (diluted) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 1,59.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 19.2 828.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,608.0 0.0 0.0 2,615.0 2,628.2 20.3 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IWIP RKEF (NPV12) Hengjaya Mine (NPV12) Cher exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (united) Dilutive effect of options | US\$/Ib US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I US\$/I NI | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,488 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.37 0.01 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mc ASm 2,627.6 1,187.2 6,22 42.0 (45.1) 3,817.8 (6.5) | \$8.06 \$17,759 0.76 2021e 1,866,794 1.8% 33,366 26,693 297,426 40,596 32,476 \$9,015 \$9,125 2000 1.04 0.02 (0.02) 1.52 (0.00) | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 42,4 m 2,722.2 1,982.8 25.9 42.0 (45.6) 4,727.3 263.9 | \$8.4 \$18,62 0.7 2023 11,800,00 1.8° 32,40 17,57 579,61 \$8,09 \$8,22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 1.8° |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options (in the money) Issued shares (diluted for options) Market capitalisation Net cash + options Enterprise value (diluted) Net cash + options Enterprise value (diluted) MAJOR SHAREHOLDERS | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 1,032.0 1,242.9 150.6 65.3 187.9 150.6 65.3 187.9 19.2 828.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 0.0 2,515.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (undiluted) Dilutive effect of options Add cash from options | US\$/Ib US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni Noc A\$m 2,412.3 1,025.2 42.0 (44.7) 3,440.0 20.3 3,460.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.38 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 42.0 (45.1) 3,817.8 (6.5) 3,811.2 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 2,722.2 1,982.8 25,9 42.0 (45.6) 4,727.3 263.9 4,991.2 | \$8.4.4 \$18,62 0.7 20233 1,800,00 1,833,40 17,57 579,61 \$8,039 \$8,22 2,515. 1,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8 |
| Year ending 31 Dec. (from 2020) ASSETS ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LIABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Share on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options (int after the price) Market capitalisation (diluted) Net cash explores Share folious (diluted) Net cash explores Enterprise value (diluted) MALOR SHAREHOLDERS Shareholder | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 1,424.4 2,515.0 | 2023e 918.1 126.9 1,032.0 1.2 164.7 2,242.9 150.6 65.3 187.9 159.4 463.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 1,045 2,628.2 20.3 2,608.0 0.0 0.0 2,515.0 2,628.2 20.3 2,608.0 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (undiluted) Dilutive effect of options Add cash from options | US\$/Ib US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni Noc A\$m 2,412.3 1,025.2 42.0 (44.7) 3,440.0 20.3 3,460.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.38 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 42.0 (45.1) 3,817.8 (6.5) 3,811.2 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 2,722.2 1,982.8 25,9 42.0 (45.6) 4,727.3 263.9 4,991.2 | \$8.4.4 \$18,62 0.7 20233 1,800,00 1,833,40 17,57 579,61 \$8,039 \$8,22 2,515. 1,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,0 0,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8,1 8 |
| Year ending 31 Dec. (from 2020) ASSETS ASSETS Cash & short term investments Accounts receivable Properly, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total liabilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Total shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options outstanding (m) Options (in the money) Issued Shares (diluted for options) Market capitalisation (diluted) Net cash + options Enterprise value (diluted) MAJOR SHAREHOLDERS Shareholder Shareholder Shareholder Shareholder Shareholder | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 19.2 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 1.22 164.7 2,242.9 150.6 65.3 187.9 19.2 828.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,628.2 20.3 2,608.0 0.0 0.515.0 0.0 2,628.2 20.3 2,608.0 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (undiluted) Dilutive effect of options Add cash from options | US\$/Ib US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni Noc A\$m 2,412.3 1,025.2 42.0 (44.7) 3,440.0 20.3 3,460.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.38 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 42.0 (45.1) 3,817.8 (6.5) 3,811.2 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 2,722.2 1,982.8 25,9 42.0 (45.6) 4,727.3 263.9 4,991.2 | \$8.4 \$18,62 0.7 2023 11,800,00 1.8° 32,40 17,57 579,61 \$8,09 \$8,22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 1.8° |
| Year ending 31 Dec. (from 2020) ASSETS Cash & short term investments Accounts receivable Property, plant & equipment Mine development expenditure Exploration & evaluation Other Total assets LLABILITIES Accounts payable Income tax payable Borrowings Other Total labilities SHAREHOLDER'S EQUITY Share capital Reserves Retained earnings Total equity to NIC holders Non-controlling interest Total equity Weighted average shares CAPITAL STRUCTURE Shares on issue Share price Market capitalisation Net cash Enterprise value (undiluted) Options (in the money) Issued shares (diluted for options) Market capitalisation (diluted) Net cash + options Enterprise value (diluted) MAJOR SHAREHOLDERS Shareploder Shareploder Shareploder Shareploder Shareholder Shareploder Shareploder Shareploder Shareploder Shareholder Shareholder Sharelolder Tanito Group (PT Karunia) | Ushm UShm UShm UShm UShm UShm UShm UShm US | 2019a* 49.8 97.2 628.5 122.0 897.5 52.5 0.7 65.0 57.2 175.4 315.5 19.2 92.8 427.5 294.7 722.1 1,631.2 | 2020a 351.4 117.8 600.8 600.8 164.7 1,234.7 40.3 3.8 45.0 59.4 148.4 732.9 19.2 187.9 940.1 146.2 1,086.2 | 2021e 181.3 61.1 1,129.9 - 0.4 164.7 1,537.4 89.2 3.8 187.9 59.4 340.3 732.9 19.2 206.6 1,048.7 148.4 1,197.1 2,515.3 | 2022e 451.7 79.8 1,087.1 - 0.8 164.7 1,784.1 94.2 18.2 187.9 59.4 359.7 732.9 19.2 512.6 1,264.8 159.6 1,424.4 2,515.0 | 918.1 126.9 1,032.0 1,032.0 1,242.9 150.6 65.3 187.9 150.6 65.3 187.9 19.2 828.2 732.9 19.2 828.2 1,580.4 199.3 1,779.7 2,515.0 2,515.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 2,515.0 0.0 0.0 0.0 2,515.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 0.0 | Nickel Nickel Nickel Nickel Currency AUD:USD ASSUMPTIONS - Production & cost Year ending 31 Dec. (from 2020) Hengjaya Mine Ore mined Ore grade Nickel in ore (attributable) RKEF (IMIP) NPI production Contained nickel (attributable) Costs Cash costs All-in-Costs (AIC) VALUATION Ordinary shares (m) Options in the money (m) Total shares diluted (m) Valuation Sum-of-the-parts IMIP RKEF (NPV12) IMIP RKEF (NPV12) Hengjaya Mine (NPV12) Other exploration Corporate overheads Subtotal (EV) Net cash (debt) Total (undiluted) Dilutive effect of options Add cash from options | US\$/Ib US\$/t Wmt % Ni t Ni t Ni t Ni US\$/t Ni US\$/t Ni US\$/t Ni Noc A\$m 2,412.3 1,025.2 42.0 (44.7) 3,440.0 20.3 3,460.2 | \$7.02 \$15,483 0.68 2019a* 428,382 1.9% 8,178 6,542 152,408 20,988 11,742 \$7,689 \$7,804 W AS/sh 0.96 0.41 0.00 0.02 (0.02) 1.38 | \$6.25 \$13,775 0.69 2020a 795,650 1.8% 14,479 11,583 295,897 43,622 30,619 \$7,330 \$7,414 +12 mm ASm 2,627.6 1,187.2 42.0 (45.1) 3,817.8 (6.5) 3,811.2 | \$8.06 \$17,759 0.76 2021e. 1,866,794 1.8% 33,366 26,693 32,476 \$9,015 \$9,125 207,426 40,596 32,476 \$9,015 \$9,125 | \$8.15 \$17,967 0.73 2022e 1,800,000 1.8% 32,400 25,110 372,000 49,170 39,336 \$7,986 \$8,129 2,722.2 1,982.8 25,9 42.0 (45.6) 4,727.3 263.9 4,991.2 | \$8.4 \$18,62 0.7 2023 11,800,00 1.8° 32,40 17,57 579,61 \$8,09 \$8,22 2,515. 2,515. 1.0 0.7 0.0 0.0 0.0 0.0 0.0 1.8° |
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SOURCE: BELL POTTER SECURITIES ESTIMATES

Recommendation structure

Buy: Expect >15% total return on a 12 month view. For stocks regarded as 'Speculative' a return of >30% is expected.

Hold: Expect total return between -5% and 15% on a 12 month view

Sell: Expect <-5% total return on a 12 month view

Speculative Investments are either start-up enterprises with nil or only prospective operations or recently commenced operations with only forecast cash flows, or companies that have commenced operations or have been in operation for some time but have only forecast cash flows and/or a stressed balance sheet.

Such investments may carry an exceptionally high level of capital risk and volatility of returns.

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