Nickel Mines

NIC-ASX Rating
Market Perform

Price: Oct-31 **A\$0.64**

Target ↑ **A\$1.40**

Total Rtn 119%

No Tricks; Rapid Ramp-Up Is a Treat

Bottom Line: Nickel Mines' quarterly production update showed an impressive rampup of the Ranger RKEF lines, which averaged near nameplate capacity in only the first couple quarters of production. The more mature Hengjaya RKEF also continue to be strong and have exceeded our previously forecasted long-term run rate. With strong production, Nickel Mines's balance sheet appears to be in good shape. We maintain our Market Perform rating but we are raising our one-year target to A\$1.40/share from A \$1.20/share previously due to the better-than-expected ramp-up of RKEF lines.

Key Points

A rapid ramp-up. A production update released today shows that Nickel Mines' Ranger Nickel and Hengjaya Nickel RKEF lines (NIC 60%) produced significantly more nickel pig iron (NPI) than expected due to a fast ramp-up of Ranger, which started production in late May. NPI production at Ranger was 32.8kt or 180tpd, well above our ramp-up forecast 15.9kt or 75-100tpd.

Hengjaya exceeds our run-rate expectations. Hengjaya, which started production in late January, is a more mature and predictable operation. Hengjaya produced 39.6kt NPI or 217tpd, ahead of our 34.6kt or 190tpd forecast. We note that we had previously expected both Hengjaya and Ranger RKEF operations would run at a sustainable 190tpd rate, but given the strong result at Hengjaya, we have increased our expectation to a sustainable 215tpd, which is still below the July-September 2019 average to account for maintenance and other slowdowns which may occur through the year.

Balance sheet strengthens. Nickel Mines also reported cash, receivables, and inventory assets rose to US\$154.7M at September 30, from US\$103.1M at June 30. Further, Nickel Mines repaid US\$15M of the US\$80M that was drawn down to fund Nickel Mines' increased ownership of Hengjaya and Ranger RKEF lines. Nickel Mines will report its financials as at December 31.

We maintain our Market Perform rating. The outlook on nickel at LME Week this year is mixed. Commodities analysts and traders attribute the Indonesian government export ban for the recent nickel commodity price outperformance; however, we have observed a difference of opinion on the outlook for consistent application of this restriction going forward (BMO's base case view is stronger nickel prices for the next four quarters, falling below US\$8.00/lb thereafter). We're maintaining our Market Perform rating until we see a stronger conviction from investors to buy nickel.

Key Changes				
Target A\$1.40 ↑ A\$1.20	Estimates Revenue (mm) Previous EPS Previous CFPS Previous	1H / 20E 203 170 0.03 0.01 0.07 0.05	2020E 518 452 0.11 0.08 0.18 0.15	2021E 576 517 0.18 0.16 0.20 0.17

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For disclosure statements, including the Analyst Certification, please refer to page(s) 4 to 6.



Metals & Mining - International

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Legal Entity: BMO Nesbitt Burns Inc.



Company Data					in AUD
Dividend	AUD0.00	Sl	nares O/S	(mm)	1,665.5
Yield	0.0%	Μ	arket Cap	(mm)	A\$1,066
NAV	\$2.13	P,	/NAV		0.3x
BMO Estimates					in AUD
(FY- Jun .)	201	9A	20)20E	2021E
Revenue (mm)		65	5	18个	576↑
EPS	0.	05	0.	.11个	0.18↑
CFPS	0.	05	0.	18个	0.20↑
EBITDA (mm)		14	30	06↑	324↑
NPI Prod (Kt)		42	3	03↑	313↑
Consensus Estim	nates				
	201	9A	20	20E	2021E
EPS				0.10	0.17
Valuation					
	2019	9A	20)20E	2021E
P/E	12.	6х		5.8x	3.5x
P/CFPS	13.	5x		3.5x	3.3x
EV/EBITDA	29.	7x		2.1x	1.0x
Semi-Annual EP	S		H1		H2
2019A			(0.00)		0.05
2020E			0.03		0.08
2021E			0.10		0.09

Our Thesis

Nickel Mines provides exposure to nickel commodity prices but at a lower operating risk as compared with conventional nickel mining companies through its equity investments in rotary kiln electric furnace (RKEF) lines to produce nickel pig iron in Indonesia.



Nickel Mines - Block Summary Model

Income Statement	2019A	2020E	2021E
Total Revenues	65	518	576
Cost of Sales	43	213	254
DD&A	7	6	3
SG&A	3	3	3
Interest Expense	58	1	3
Adjusted Net Income	66	146	245
Adjusted EPS	0.05	0.11	0.18
EBITDA	14	306	324
Cash Flow Statement	2019A	2020E	2021E
Operating Cash Flow	4	308	326
Investing Cash Flow	(141)	(196)	0
Financing Cash Flow	186	80	0
Change in Cash	48	191	327
Beg Cash Balance	1	49	240
Ending Cash Balance	49	240	567
Free Cash Flow	(135)	111	327
Balance Sheet	2019A	2020E	2021E
Cash & Equivalents	49	240	567
Long-Term Debt	0	80	0
ND/EBITDA	(3.3)x	(0.5)x	(1.5)x
Total Liabilities	77	157	157
Total Shareholders' Equity	455	756	1,080
Net Debt	(45)	(156)	(483)
Production	2019A	2020E	2021E
	42	303	313
NPI Production (Kt)	42	303	213

Source: BMO Capital Markets, Company Reports

Scenarios

Valuation

We value Nickel Mines shares using a 75% weighting of a 0.7x multiple to our NAV and a 25% weighting of a 4.0x EV/EBITDA multiple to our NTM EBITDA.

Upside Scenario

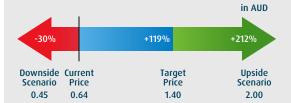
AUD2.00

Our upside scenario share price is based on a US\$10.00/lb long-term nickel price and growth to the RKEF business.

Downside Scenario

AUD0.45

Our downside scenario share price is based on a US\$5.00/lb long-term nickel price.



Key Catalysts

Ramp-up of the RKEF lines to full production run rate, cost savings through road haulage, selling limonite ore to nearby HPAL, higher equity participation in existing RKEF, equity participation in new RKEF lines.

Company Description

Nickel Mines mines nickel laterite ore and produces nickel pig iron through RKEF lines in Indonesia.



NIC-ASX Research



Glossary



Company Models

Exhibit1: Nickel Mines Block Model

Nickel Mines				NIC
Recommendation	Mkt		Analyst J	ackie Przybylowski
As at	31-Oct-	19	BMO Capita	l Markets
Year End	June			
	A\$/share	US\$/share	Market Cap	
Share Price	\$0.57	\$0.48	Ordinary Sha	res 1,665M
Target Price	\$1.40	\$0.94	Options & W	/arrants 0M

PRICE ASSUMPTIO	NS					
(June Year End)	FISCAL	2018A	2019A	2020E	2021E	2022E
Nickel	US\$/lb	\$5.66	\$5.60	\$8.85	\$7.54	\$7.20
Exchange Rate	USD/AUD	0.78	0.72	0.67	0.68	0.70
Exchange Rate	USD/IDR	13,599	14,445	14,758	14,911	14,393

FINANCIAL SUMMA	ARY					
(June Year End)	FISCAL	2018A	2019A	2020E	2021E	2022E
Earnings (Adj.)	(US\$M)	-\$3.3	\$65.5	\$145.8	\$244.8	\$234.4
EPS	(US\$/share)	-\$0.01	\$0.05	\$0.11	\$0.18	\$0.18
P/E	(x)	0.0x	2.5x	2.6x	3.3x	2.7x
EBITDA	(US\$M)	-\$1.6	\$13.6	\$306.4	\$323.8	\$305.0
EBITDA/share	(US\$/share)	\$0.00	\$0.01	\$0.23	\$0.24	\$0.23
EV/EBITDA	(x)	0.5x	29.7x	2.1x	1.0x	0.0x
Cash Flow	(US\$M)	-\$1.5	\$78.7	\$307.5	\$326.5	\$310.2
CFPS	(US\$/share)	\$0.00	\$0.05	\$0.18	\$0.20	\$0.19
P/CF	(x)	na	10.2x	2.6x	2.5x	2.6x
Free Cash Flow	(US\$M)	-\$21.3	-\$135.4	\$111.4	\$326.7	\$309.7
FCFPS	(US\$/share)	-\$0.05	-\$0.08	\$0.07	\$0.20	\$0.19
FCF Yield	(%)	-9.6%	-16.9%	13.9%	40.8%	38.6%
Dividend	(US\$/share)	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
Ordinary Shares	(M)	392.0	1,286.5	1,324.4	1,324.4	1,324.4

PROFIT AND LOSS	STATEMENT - US\$M					
(June Year End)	FISCAL	2018A	2019A	2020E	2021E	2022E
Revenue		\$13.6	\$64.9	\$518.2	\$575.9	\$552.5
Operating costs		\$10.7	\$43.3	\$213.3	\$253.5	\$248.9
Gross profit		\$2.9	\$21.6	\$304.9	\$322.3	\$303.5
Depreciation		\$0.1	\$6.8	\$6.0	\$3.1	\$1.0
Exploration		\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
G&A		\$2.0	\$2.6	\$2.6	\$2.6	\$2.6
Earnings from ope	erations	-\$1.6	\$13.6	\$300.4	\$320.7	\$304.0
Net finance costs		\$0.7	-\$58.3	-\$1.1	-\$3.3	-\$6.0
Earnings before to	exes, other	-\$2.3	\$71.9	\$301.4	\$324.0	\$310.1
Tax expense		-\$0.7	-\$0.1	\$0.0	-\$0.6	-\$0.8
Earnings from cor	ntinuing ops	-\$2.9	\$71.8	\$301.5	\$323.3	\$309.2
Non-controlling In	terest	\$0.4	\$6.3	\$155.7	\$78.6	\$74.8
Attributable net	earnings (loss)	-\$3.3	\$65.5	\$145.8	\$244.8	\$234.4
Adjustments	• , ,	\$0.0	\$0.0	\$0.0	\$0.0	\$0.0
	ings (loss)	-\$3.3	\$65.5	\$145.8	\$244.8	\$234.4

FINANCIAL METRICS	FISCAL	2018A	2019A	2020E	2021E	2022E
ROE	(%)	-8.7%	14.4%	19.3%	22.7%	19.0%
ROIC	(%)	11.3%	-11.7%	39.3%	60.4%	19.6%
Net Debt to Equity	(%)	-1.1%	-9.9%	-20.7%	-44.7%	-57.1%
Net Debt/ EBITDA	(x)	0.5x	-3.3x	-0.5x	-1.5x	-2.6x
Coverage Ratio	(x)	-1.2x	378.9x	0.0x	0.0x	0.0x

CASH FLOW ANALYSIS - US\$M						
(June Year End)						
	FISCAL	2018A	2019A	2020E	2021E	2022E
Net income		-\$2.9	\$71.8	\$301.5	\$323.3	\$309.2
Other items		-\$6.2	-\$40.0	\$6.0	\$3.1	\$1.0
Changes in NC working capital		\$0.8	-\$27.7	\$0.0	\$0.0	\$0.0
Operating cash flow		-\$8.2	\$4.1	\$307.5	\$326.5	\$310.2
Property, plant & equipment		-\$13.1	-\$139.5	-\$196.1	\$0.2	-\$0.6
Other		-\$37.6	-\$1.1	\$0.0	\$0.0	\$0.0
Investing cash flow		-\$50.7	-\$140.6	-\$196.1	\$0.2	-\$0.6
Net borrowings		-\$13.2	\$2.0	\$80.0	\$0.0	-\$80.0
Common shares issued		\$72.1	\$172.8	\$0.0	\$0.0	\$0.0
Other		\$0.0	\$11.0	\$0.0	\$0.0	\$0.0
Financing cash flow		\$59.0	\$185.8	\$80.0	\$0.0	-\$80.0
Net free cash flow		-\$21.3	-\$135.4	\$111.4	\$326.7	\$309.7
Net increase In cash		\$17.7	\$48.2	\$191.4	\$326.7	\$229.7

(June Year End)	FISCAL	2018A	2019A	2020E	2021E	2022
Assets						
Cash and equivalents		\$0.8	\$49.0	\$240.4	\$567.1	\$796.8
Other current assets		\$1.7	\$59.2	\$59.2	\$59.2	\$59.2
Total long-term assets		\$76.9	\$423.7	\$613.8	\$610.4	\$610.
Total assets		\$79.4	\$531.9	\$913.4	\$1,236.8	\$1,46
Liabilities						
Current liabilities		\$4.0	\$47.2	\$47.2	\$127.2	\$47.
Long term liabilities		\$0.3	\$29.9	\$109.9	\$29.9	\$29.
Total liabilities		\$4.3	\$77.2	\$157.2	\$157.2	\$77.
Shareholders' Equity						
Non controlling interest		\$1.9	\$143.2	\$298.9	\$377.5	\$452.
Total shareholders' equity		\$75.1	\$454.8	\$756.2	\$1,079.6	\$1,38
Debt						
Net debt		-\$0.8	-\$44.8	-\$156.3	-\$482.9	-\$792.
Total debt		\$0.0	\$4.2	\$84.2	\$84.2	\$4.

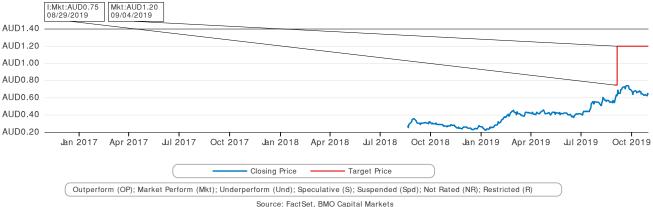
NPV ANALYSIS	8% NPV	10% NPV	PRODUCTION				
Assets	US\$M	US\$M	FISCAL	2018A	2019E	2020E	20201E
Hengjaya Mine	\$15	\$13	NPI (kt)				
Hengjaya RKEF	\$1,462	\$1,232	Hengjaya RKEF	0.0	39.6	157.0	156.5
Ranger RKEF	\$1,443	\$1,204	Ranger RKEF	0.0	2.5	146.1	156.5
Primary asset NAV	\$2,920	\$2,449					
			Total contained	nickel (kt)			
Adjustents			Hengjaya RKEF	0.0	5.5	19.3	21.3
Cash	\$49	\$49	Ranger RKEF	0.0	0.3	20.5	21.9
Corporate G&A	-\$15	-\$12					
Other	\$77	\$77	MINERAL RESOL	JRCES	as at April 2	018	
Total NPV	\$3,031	\$2,562		Mt	Ni (%)	Co (%)	Fe (%)
Per Share	\$1.82	\$1.54	Measured	6.9	1.2%	0.07%	23%
			Indicated	50	1.4%	0.07%	26%
			Inferred	120	1.3%	0.08%	29%
			Total	180	1.3%	0.08%	28%

	FISCAL	2018A	2019A	2020E	2021E	2022E
Mine unit costs (US\$/t ore mine	d)	\$6.71	\$18.01	\$22.92	\$21.90	\$22.69
Hengjaya RKEF unit cost (US\$/lb	Ni produced)	\$0.83	\$2.15	\$3.42	\$3.26	\$3.21
Ranger RKEF unit cost (US\$/lb N	i produced)	\$0.83	\$0.82	\$3.43	\$3.26	\$3.21

Source: Company reports, FactSet, BMO Capital Markets

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Nickel Mines Limited Rating History as of 10/30/2019



Source: FactSet, BMO Capital Markets

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Methodology: The target price is derived using a blend of NAV and EV/EBITDA multiples.

Risks: Risks to our target price include a material difference of actual commodity prices or FX compared with our price assumptions, future revisions to tax, mining codes, export policy, or further mandated divestment of ownership from foreign owners in Indonesia.

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Rating category	BMO rating	BMOCM US Universe*	BMOCM US IB Clients**	BMOCM US IB Clients***	BMOCM Universe****	BMOCM IB Clients*****	StarMine Universe~
Buy	Outperform	46.5 %	21.7 %	55.7 %	48.1 %	57.3 %	57.7%
Hold	Market Perform	49.4 %	15.5 %	42.3 %	48.4 %	41.5 %	37.5%
Sell	Underperform	4.1 %	9.1 %	2.1 %	3.4 %	1.2 %	4.8%

^{*} Reflects rating distribution of all companies covered by BMO Capital Markets Corp. equity research analysts.

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[~] As of April 1, 2019.

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(April 2013 - October 2016)

http://researchglobal.bmocapitalmarkets.com/documents/2013/rating_key_2013_to_2016.pdf

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